



**CONFLICT OF INTEREST POLICY OF X-CHEQUER FUND
MANAGEMENT (PTY) LTD (“XFM”)**

FSP 31388

Reg No. 2006/025637/07

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1. INTRODUCTION

- 1.1. This document embodies the Conflict of Interest Management Policy for XFM.
- 1.2. “Conflict of interest” (“COI”) means any situation in which XFM or its representatives has an actual or potential interest that may, in rendering a financial service to a client influence the objective performance of his, her or its obligations to that client; or prevent XFM or its representatives from rendering an unbiased and fair financial service to that client, or from acting in the interests of that client, including, but not limited to –
 - 1.2.1. a financial interest;
 - 1.2.2. an ownership interest;
 - 1.2.3. any relationship with a third party (“third party” means (a) a product supplier, (b) another provider, (c) an associate or a product supplier or a provider, (d) a distribution channel, (e) any person who in terms of an agreement or arrangement with a person referred to in paragraph (a) to (d) above provides a financial interest to a provider or its representative))
- 1.3. The primary objectives of this Policy are –
 - 1.3.1. To provide guidance on the behaviours expected in accordance with XFM standards;
 - 1.3.2. To promote transparency and to avoid business-related COI;
 - 1.3.3. To ensure fairness in the interests of employees and XFM;
 - 1.3.4. To document the process for the identification, mitigation, disclosure, approval and review of activities that may amount to actual, potential or perceived COI;
 - 1.3.5. To provide a mechanism for the objective review of personal outside interests.
- 1.4. XFM is committed to ensuring that all business is conducted in accordance with good business practice. To this end XFM conducts business in an ethical and equitable manner, and in a way that safeguards the interests of all stakeholders to minimize and manage all real or potential conflict of interest (COI). XFM and its representative must

therefore avoid (or mitigate where avoidance is not possible) any COI between XFM and a client or its representative and a client.

2. FINANCIAL INTEREST

- 2.1. XFM or its representatives may only receive or offer financial interest from or to a third party as determined by the Commissioner of the Financial Sector Conduct Authority (“the Commissioner”) from time to time, and as set out in Annexure A hereto.
- 2.2. “Financial interest” means any cash, cash equivalent, voucher, gift, service, advantage, benefit, discount, domestic and foreign travel, hospitality, accommodation, sponsorship, other incentive or valuable consideration, other than –
 - 2.2.1. an ownership interest;
 - 2.2.2. training, that is not exclusively available to a selected group of providers or representatives on products and legal matters relating to those products; general financial and industry information; specialized technological systems of a third party necessary for the rendering of a financial service; but excluding travel and accommodation associated with that training.
- 2.3. Any financial interest received by an employee of XFM must within 10 days of that receipt be recorded in the gift registry of XFM, attached hereto as Annexure B. -
- 2.4. XFM may not offer any financial interest to its representatives for –
 - 2.4.1. giving preference to the quantity of business secured for the provider to the exclusion of the quality of the service rendered to clients;
 - 2.4.2. giving preference to a specific product supplier, where a representative may recommend more than one product supplier to a client; or
 - 2.4.3. giving preference to a specific product of a product supplier, where a representative may recommend more than one product supplier to a client.

3. MECHANISMS FOR IDENTIFYING COI

- 3.1. Employees will be required to complete periodic declarations relating to conflicts of interest.
- 3.2. Compulsory compliance with the PA Trading Policy of all PA trades.
- 3.3. Monitoring by compliance of training, financial and industry information and technological systems legal agreements for potential conflicts.
- 3.4. Background checks on all new staff including previous working relationships.

4. RESOLVING COI

- 4.1. The first and most important line of defence against COI or commitment must be by the key individuals and representatives themselves.
- 4.2. Appointing a compliance officer to have the authority to address actual, potential or perceived COI in line with applicable legislation and this policy.
- 4.3. Enforcing the relinquishment of a COI as a requirement of employment.

5. POTENTIAL COI THAT COULD AFFECT XFM

- 5.1. The following are potential COI that could affect XFM-
 - 1.1.1. Directorships or other employment;
 - 1.1.2. interests in business enterprises or professional practices;
 - 1.1.3. share ownership;
 - 1.1.4. beneficial interests in trusts;
 - 1.1.5. Personal Account Trading;
 - 1.1.6. professional associations or relationships with other organizations;
 - 1.1.7. personal associations with other groups or organizations, or family relationships;
 - 1.1.8. Front running;
 - 1.1.9. Rebates;

1.1.10. Kickbacks; and

1.1.11. Commission

6. MEASURES TO AVOID COI

- 6.1. Ensure all staff have received, read and understood the COI Policy.
- 6.2. Ensure all staff are encouraged to be upfront in communicating actual, potential or perceived COI.
- 6.3. Align client and Key Individual/Representative remuneration as far as possible, so as to always be incentivised to act in clients best interests.
- 6.4. Require all PA trading activities are pre-approved.

7. DISCLOSURE OF COI

- 7.1. At the earliest reasonable opportunity, XFM and its representative must, in writing, disclose to a client any COI in respect of that client including –
 - 7.1.1. Measures taken to avoid or mitigate the conflict;
 - 7.1.2. Any ownership interest or financial interest that the provider or representative may be or become eligible for;
 - 7.1.3. The nature of the relationship or arrangements with a third party that gives rise to a COI in sufficient detail to enable the client to understand the exact nature of the COI.
- 7.2. At the earliest reasonable opportunity, XFM and its representative must, in writing, inform a client of the Conflict of Interest Management Policy and how it may be accessed.
- 7.3. Notification of an actual or potential COI should be made to the person with responsibility for the issue or area in question, such as the relevant management team, supervisor, head of the department or key individual.

7.4. In accordance with an employee's obligation to act in the best interest of his or her employer, it is not permissible for employees to engage in conduct that would amount to a COI with XFM.

7.5. Staff that fail to disclose a potential or actual COI in accordance with this policy may be liable to disciplinary procedures as governed by relevant industrial awards or agreements.

8. PROCESSES, PROCEDURES AND INTERNAL CONTROLS TO FACILITATE COMPLIANCE WITH THE POLICY

8.1. Every staff member must have a copy of the Conflicts of Interest Management Policy.

8.2. If a potential COI arises, the transaction must first be discussed with management before entering the transaction.

8.3. If compliance with the COI policy cannot be achieved, the transaction should not be entered into.

9. CONSEQUENCES OF NON-COMPLIANCE WITH THE POLICY BY THE PROVIDER'S EMPLOYEES AND REPRESENTATIVES

9.1. Non-compliance with this policy and the procedures described in it may amount to misconduct and employees may be subject to internal disciplinary action that may lead to dismissal.

9.2. Disciplinary action will be conducted in line with XFM's Disciplinary Code of Conduct.

10. NAMES OF ANY THIRD PARTIES IN WHICH THE PROVIDER HOLDS AN OWNERSHIP INTEREST AND THE EXTENT THEREOF

10.1. X-Arc (Pty) Ltd

11. NAMES OF ANY THIRD PARTIES THAT HOLD AN OWNERSHIP IN THE PROVIDER

11.1. Twenty-8-Ten Investment Holdings (Pty) Ltd

11.2. Wernic Trust

ANNEXURE A - FINANCIAL INTEREST

1. A financial services provider or its representatives may only receive or offer financial interest from or to a third party as follows
 - 1.1. Commission authorised under the Long-term Insurance Act or Short-term Insurance Act;
 - 1.2. Commission authorised under the Medical Schemes Act;
 - 1.3. Fees authorised under the Long-term Insurance Act, the Short-term Insurance Act or the Medical Schemes Act, if those fees are reasonably commensurate to a service being rendered;
 - 1.4. Fees for the rendering of a financial service in respect of which commission or fees referred to in paragraph (1.1), (1.2) or (1.3) is not paid, if those fees –
 - 1.4.1. are specifically agreed to by a client in writing; and
 - 1.4.2. may be stopped at the discretion of that client.
 - 1.5. Fees or remuneration for the rendering of a service to a third party, which fees or remuneration are reasonably commensurate to the service being rendered;
 - 1.6. Subject to any other law, an immaterial financial interest*; and
 - 1.7. A financial interest, not referred to under sub-paragraph (1.1) to (1.6), for which a consideration, fair value or remuneration that is reasonably commensurate to the value of the financial interest, is paid by that provider or representative at the time of receipt thereof.
 - 1.8. For purposes of this document -
 - 1.8.1.* “immaterial financial interest” means any financial interest with a determinable monetary value, the aggregate of which does not exceed R1 000 in any calendar year from the same third party in that calendar year received by –
 - 1.8.1.1. a provider who is a sole proprietor; or
 - 1.8.1.2. a representative for that representative’s direct benefit;

1.8.1.3. a provider, who for its benefit or that of some or all its representatives, aggregates the immaterial financial interest paid to its representatives.

ANNEXURE B - GIFTS REGISTRY TEMPLATE EXAMPLE

Name of Key Individual / Representative	Date on which gift was received	Source of gift	Type of gift	Value of gift
